

#### Lifelong Learning Practices of

Instructional Designers and Educational Technologists

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## Knowledge

### Doubling Curve

1900 1945 **100 years 25 years** 

2015 **13 months**  2020 12 hours

2

#### Buckminster Fuller

### Workplace

Environment

Cynefin

Model:

#### Complex

the relationship between cause and effect can only be perceived in retrospect

*probe – sense - respond* emergent practice

#### novel practice

no relationship between cause and effect at systems level

act – sense -respond

Chaotic

© Cynefin framework by Dan Snowden

#### Complicated

the relationship between cause and effect requires analysis or some other form of investigation and/or the application of expert knowledge sense – analyze - respond good practice

#### best practice

the relationship between cause and effect is obvious to all

sense - categorize - respond

#### Simple Obvious

## Students are unprepared

## for workplace

21st century skills needed:

- Critical thinking
- Creativity
- Problem-solving
- Emotional intelligence
- Resilience
- Lifelong learning

Hart Research Associates, 2013; Messum, Wilkes, Peters, & Jackson, 2017

# "

We now accept the fact that learning is a **lifelong process** of keeping abreast of change. And the most pressing task is to teach people **how to learn**. ~Peter Drucker





- Learning pursued throughout life
- Ongoing, voluntary, and self-motivated: learning for personal or professional reasons
- Flexible, diverse: Available at different times and places



### Informal Learning

learning resulting from daily life activities (readings, how-to's) Often referred to as experiential learning

### Non-formal Learning

learning embedded in planned activities (vocational skills acquired at the workplace)

#### Formal Learning

learning that occurs within an organized and structured context (formal education, in-company training), and that is designed as learning. It may lead to formal recognition (diploma, certificate)

Tissot, 2004 7

## Andragogy and Lifelong

## Learning

#### Adults learn best when their learning is

#### Self-directed

- Practical
- Experience-based
- Interactive
- Quickly applied
- Individualized

# Heutagogy

 Learning theory, an extension of andragogy
Assumes self-directed and self-determined: Focus on the concept of human agency, metacognition, and how people can learn effectively (esp. online) by knowing how to learn
Rooted in humanism and constructivism

Hase & Kenyon, 2000; Hase 2016

LEVEL OF LEARNER MATURITY AND AUTONOMY REQUIRED

### HEUTAGOGY (REALIZATION)

LEVEL 2: ANDRAGOGY (CULTIVATION)

LEVEL 1: **PEDAGOGY** (ENGAGEMENT) LEVEL OF INSTRUCTOR CONTROL AND COURSE STRUCTURING REQUIRED

Blaschke, 2012 https://bit.ly/2Sd4LXq



### Learner is "the major agent in

### their own learning, which

#### occurs as a result of personal

### experiences"

Hase and Kenyon 2007, p. 112

### Learner determines

- learning goals
- resources required
- means for learning
- evaluation of learning outcomes

## Focus on what and how the learner

### wants to learn

## Principles of Heutagogy

- Learner-centered and determined
- Capability: using own competencies in unfamiliar and familiar circumstances (e.g., self-efficacy, communication, creativity)
- Double-loop learning: psychological and behavioral engagement how problem impacts action and outcomes, followed by selection of problem-solving processes and reflection on change in own beliefs and actions
- Self-reflection & metacognition: holistic reflection what is learned and how
- Non-linear knowledge: learners choose their own path



## Participants

- Recruitment through a combination of purposeful sampling techniques (e.g., link tracing; Palinkas et al., 2015)
- Thirty professionals in corporate (n=10), K-12 (n=10), and higher ed (n=10) environments
- K-12 educational technologists (n=10)
- Higher ed and corporate:
  - Instructional designers (n=15)
  - Educational technologists (n=5)

## Data Sources & Analysis

- 60-90 minute semi-structured interviews
- Thematic analysis within NVivo based on Constant Comparative for Naturalistic Inquiry (Lincoln & Guba, 1984)
  - Two coders coding structure and higher level themes for 3 divergent interviews
  - One served as primary coder for remaining interviews
  - Next round: verification with 2nd coder of select interviews & calculation of interrater reliability (revisiting code structure and coding if necessary)

## Limitations

- Snowball began with personal contacts of team members ⇒ overrepresentation of Purdue and Indiana University graduates and staff
- Part of a larger study so questions asked regarding LLL may have been limited



#### Learner-Directed

#### Part of the job

"You can't stop learning in a position like this. It's going to constantly be changing so you have to be ok with that."

#### Willing & eager to learn

"I honestly think that in order to work with technology, that's one of the best things about technology, you just need time and a willingness to learn."

### Learner-Assessed Needs

#### Specific project needs

"I was faced with 'wow I don't know what I don't know right now.' And trying to find out what tools are available and articulating what my needs are relative to what they're able to do."

- Keep up-to-date: what may be needed "down the road"
  - Theories
  - Best practices
  - Technical skills
  - Technology

#### Learner-Selected Paths

### & Double-Loop Learning

- Learn from experience: prior experience helps understand current situations
- Trial and error: accepting and learning from errors; "mess up and try again", usually part of the work process
- Playing around: purposeful experimentation, e.g., trying out new technology to see how it works
- **From precedent:** similar situations or technology
- Social learning: experts, colleagues, learning communities



### Lifelong Learning is

### Part of Job & Life

But need to learn how to learn!

#### Focus on Learners - Heutagogy

#### Learner-centered environment

- Opportunities to interact with peers and experts
- Flexible schedules
- Managers open to learning initiatives, feedback, coaching, and mentoring
- Supportive internal culture, policies, and resources
- Access to tools and resources, e.g. financial support, access to the internet, relevant hardware/software, and materials

Hase & Kenyon, 2000; Hase 2016





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